

Pecyn Dogfennau Cyhoeddus



- 1 Cydbwyllgor Trosolwg a Chraffu Bargen Ddinesig Prifddinas-Ranbarth Caerdydd - Dydd Iau, 27ain Hydref, 2022 10.00 am

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CYNGOR BWRDEISTREF SIROL
RHONDDA CYNON TAF
COUNTY BOROUGH COUNCIL

**A meeting of the
CARDIFF CAPITAL REGION CITY DEAL JOINT OVERVIEW AND SCRUTINY
COMMITTEE**

**will be held Virtually
THURSDAY, 27TH OCTOBER, 2022 at 10.00 AM**

Contact: Sarah Daniel - 07385 086 169

Non Committee Members and Members of the public may request the facility to address the Committee at their meetings on the business listed although facilitation of this request is at the discretion of the Chair. It is kindly asked that such notification is made by 25th October 2022 on the contact details listed above, including stipulating whether the address will be in Welsh or English.

LIST OF ITEMS FOR CONSIDERATION

1. ELECTION OF CHAIRPERSON

To elect a Chairperson for the 2022/23 Municipal Year

2. ELECTION OF VICE CHAIRPERSON

To elect a Vice Chairperson for the 2022/23 Municipal Year

3. DECLARATIONS OF INTEREST

To receive disclosures of personal interest from Members in accordance with the Code of Conduct Note:

1. Members are requested to identify the item number and subject matter that their interest relates to and signify the nature of the personal interest: and
2. Where Members withdraw from a meeting as a consequence of the disclosure of a prejudicial interest they must notify the Chairman when they leave.

4. MINUTES

To receive the minutes of the Cardiff Capital Region City Deal Joint Overview and Scrutiny Committee of the 18th March 2022 for information

REPORT OF THE SERVICE DIRECTOR DEMOCRATIC SERVICES AND COMMUNICATION

5. WORK PROGRAMME

To provide members of the Cardiff Capital Region City Deal Joint Overview and Scrutiny Committee (CCRCD JOS) with the opportunity to review and agree its Work Programme for the 2022-23 municipal year

(Pages 11 - 18)

6. INTRODUCTION AND OVERVIEW OF THE CARDIFF CAPITAL REGION CITY DEAL

(Pages 19 - 40)

7. URGENT ITEMS

To consider any items which the Chair, by reason of special circumstances, is of the opinion should be considered as a matter of urgency.



Director of Democratic Services & Communication

Circulation:-

Councillors: Councillor M Cross – Blaenau Gwent
Councillor P Davies – Bridgend
Councillor A Whitcombe – Caerphilly
Councillor P Wong – Cardiff
Councillor P Hourahine – Newport
Councillor D Isaac – Merthyr Tydfil
Councillor S Garrett – Monmouthshire
Councillor R Bevan – RCTCBC
Councillor N Yeowell – Torfaen
Councillor S Parkes – Vale of Glamorgan

Deputy Members

Councillor R Leadbetter – Blaenau Gwent
Councillor S Griffiths – Bridgend

Councillor C Elsbury – Caerphilly
Councillor O Jones - Cardiff
Councillor S Powderhill - RCTCBC

Officers: Mr C Hanagan, Service Director of Democratic Services & Communication

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RHONDDA CYNON TAF COUNCIL CARDIFF CAPITAL REGION CITY DEAL JOINT OVERVIEW AND SCRUTINY COMMITTEE

Minutes of the meeting of the Cardiff Capital Region City Deal Joint Overview and Scrutiny Committee meeting held virtually on Friday, 18 March 2022 at 10.00 am

County Borough Councillors - Cardiff Capital Region City Deal Joint Overview and Scrutiny Committee Members in attendance:-

Councillor J-P-Blundell Bridgend Council – Chair
Councillor G Thomas – RCTCBC
Councillor V Crick – Torfaen Council
Councillor K Gibbs – Merthyr Tydfil Council
Councillor J Hill – Blaenau Gwent Council
Councillor P Jordan – Monmouthshire Council

Officers in attendance

Rowenna O'Sullivan - Skills and Talent Lead
Geraldine O'Sullivan - Graduate Development Officer
Sarah Daniel – Principal Democratic Services Officer – RCTCBC
Tracy Watson – Senior Democratic Services Officer - RCTCBC

42 Welcome and Apologies

The Chairperson welcomed the following officers to the meeting:

Rowenna O'Sullivan - Skills and Talent Lead
Geraldine O'Sullivan - Graduate Development Officer

Apologies

Cllr John Ridgewell – Caerphilly
Cllrs Ramesh Patel and Nigel Howells – Cardiff
Cllr Gareth Lewis – Merthyr
Cllr James Clarke – Newport City Council
Cllr Bronwen Brooks – Vale of Glamorgan

Christian Hanagan – Service Director Democratic Services and Communications
Nicola Somerville - Head of Business Development & Inclusive Growth

43 Declarations of Interest

None.

44 Minutes

RESOLVED: To approve the minutes of the Cardiff Capital Region City Deal Joint Overview and Scrutiny Committee held on the 13 January 2022.

45 Graduate Scheme

The Skills and Talent Lead introduced herself, and the Graduate Development Officer, and noted that her remit was looking after the Venture Graduate Scheme and Venture Skills Hubs and any other skills interventions required, going forward.

The Graduate Development Officer then provided Members with a current update, explaining that the graduate scheme had been rebranded and relaunched in September 2021. There was a need to change the way things were done in terms of a bit more strategy around taking on graduates and were now known as Venture Graduates, and were now working in cohort models, 3 times a year. There were 41 roles currently being advertised with a closing date of the 3 April and that cohort would then be cohort 2. Cohorts work over a 12-week period, advertising the roles and then shortlisting and assessments with the top candidates sent to employers for final stage interview, with that process continuing after the 3 April. The big advantage of working in the cohort model, enabled working with larger numbers of graduates, with the aim to target about 20- 40 graduates, in each cohort. There was a much better brand awareness with the new website and new ways of working which had seen development and improvement. The Graduate Development Officer acknowledged that she was doing some graduate attraction at the Celtic Manor currently, with the University of South Wales (USW) graduates from 2020 and 2021 and felt that the fact there were live roles at the moment, was a bonus.

A Member asked for more information on cohorts and what was done to follow through and support them e.g., courses to provide them with management skills.

The Graduate Development Officer explained that businesses were asked to employ graduates for a minimum of 6 months, with the majority offering full time contracts. Alongside the internship of 6 months, graduates are paid and supported to do the Institute of Leadership and Management Programme (ILM) at Level 3, which is delivered by the USW. What use to happen was 4-day sessions in USW where graduates would meet up as a group, which was one of the attractive things for us, as even though they were working for individual companies, it was important for them to meet as a cohort, to get to know one another. Currently it is online, and they do 8 half day sessions of 2 hours. The ILM is exactly what you referred to, about giving them the confidence and the development, project management, resilience, change management skills, etc. Graduates grow as an employee with the companies, because that's what they need to develop, work experience but they also develop as a individual, so their awareness of life in the real world improves and develops, their confidence goes up, their personalities raise and businesses see them developing as a person as well.

The Graduate Development Officer noted that they were exploring a piece of work on evaluating the first graduates, who were employed as part of the scheme, where they were today, were they in the same job, had they been promoted, had they settled in the region and what were their career plans, etc. It was known that 85% of graduates stayed in full time employment after the internship. It was important to recognise that the 15% wasn't always the employers saying it wasn't working out, but sometimes the graduates were saying the role wasn't for them. In terms of ILM, this was a really big part of the pilot scheme, however moving forward, sector specific skills may be looked at, that graduates may need for specific roles. In terms of their personal development, it had worked really well. It was not about the assignments; it is about them being part of a cohort/group. Another thing that was done, was to

rotate graduates' case studies on the website, which was a real selling story for those looking at a role at the moment.

The Skills and Talent Lead began by explain to Members about her background. In terms of looking at scaling up Venture, there were a couple of priority areas. There was very much a refocus on skills shortages and sector priorities, for the Cardiff Capital Region (CCR), across the 10 unitary authorities. The plan was to increase the business engagement, the job numbers and focus upon those SME and growth businesses across the region. This would require automation of the current recruitment process, so various hiring platforms were being looked at, that could strip away about 75% of the administration currently undertaken by the team. In addition the Skills and Talent Lead explained she wanted to look at enhancing the cohort model and there would be a piece of work, looking at how to develop a programme, which not only embedded future skills, but also a more vocational/technical pathway as well. The secondary priority would be to look at how to strengthen partnership arrangements with the Universities within the region, to maximise how they can help promote Venture to their graduates and potentially be a deliverer for some of the development programmes that may be developed in the future.

The Chair noted that a resident had contacted him because they had seen graphic that contained graduate salaries by City, noting that Cardiff was the lowest.

The Skills and Talent Lead and Graduate Development Officer both stated that they did not think this was to do with Venture, but they would certainly look into this if the Principal Scrutiny and Democratic Officer could provide them with the graphic.

A Member asked how salaries compared to other regions – were they much lower or were they on a par.

The Skills and Talent Lead noted historically they had been lower, but because of Covid-19 and remote working, there had to be an increase in some of the salary levels, particularly in the more Tech related graduate roles, because it was such a competitive candidate market with graduates able to work globally. This uplift, however, could cause a problem for smaller businesses, but this could be looked at, as part of an incentive package for businesses to be involved.

The Graduate Development Officer explained that businesses were responsive. If they offered a lower salary a conversation would be had about making the role more attractive for graduates, in order to attract the right graduate to a role, who would come in and stay. If the salary was too low, then quite often, an open and honest discussion would be had with the business.

The Member noted that this was not easy, with the current inflationary position.

The Skills and Talent Officer stated that something that could be looked at was how to enhance the graduate package of support, perhaps through some sponsorship from some of the anchor companies in the region and any assistance through unitary authorities, in terms of energy bills, council tax bills, etc.

A Member asked if any monitoring was done in terms of those that had left care

and gone to University and other vulnerable people. Also, looking at woman for example, as it was mostly males that had done apprenticeships in the past. It was important to support them as local authorities, out the other end, to get them into the graduate programme.

The Skills and Talent Lead noted she had managed a large European social funded graduate programme, where there were clear cross cutting theme targets in relation to diversity and inclusion and social mobility and was something she wanted to embed moving forward, both in terms of evaluating statistics and also looking at campaigns that would target harder to reach graduate groups.

A Member referred to the economic inclusion and wealth building, which was an important factor. He felt it was not just a matter of building local wealth, but how people were included across the area and distribution of that wealth created at a source. He noted one of the models, he was particularly interested in was co-operatives e.g., worker owned enterprises. He asked whether this side of things was considered when developing the programmes.

The Skills and Talent Lead explained that this was something the Head of Business Development & Inclusive Growth would have been able to answer and would seek to get a response to the question that could be sent on to all the Members of the Committee.

A Member asked how far down the age range were graduates being targeted as if they knew about the scheme, they could direct their subject choices on a certain route.

The Skills and Talent Lead noted this went back to the strategic partnerships with Universities and about embroiling Venture into graduates from the first year of their degrees. It was hoped University partners could help to build the brand and profile and also help attract those graduates in all years, by developing a meaningful graduate development programme which meant they wanted to apply for, and stay in Wales. This was a piece of work that needed to be strengthened with careers advisors within the University. The Graduate Development Officer added that Venture had taken on two graduates from last November, working with them on the graduate attraction side of things, asking them, where did they look, where did they pay attention to posters, what sort of social media sites were they working on, etc. In addition to working with the Universities and lecturers to raise that brand awareness. The Graduate Development Officer noted the Member made a good point, it wasn't just about targeting the final years or those doing the masters, it was about those going through University and knowing that Venture was an option for them.

The Member thanked the Officer and noted that there were jobs being developed, that people when they first entered University, didn't know existed, so somehow the loop had to be closed.

A Member noted with interest, the question from the previous Member. University courses, in the past, had options that students could undertake, linked to a local business, e.g., EMI, British Aerospace., etc., as well as being sponsored but obviously SME's would struggle to do that. The Member appreciated promotion of Venture, but thought it might be useful if there were schemes where students completed a project for a local business, as part of one of their options on a course.

The Skills and Talent Lead noted, moving forward, towards a sectorial focus where a consortium of smaller businesses could be developed and aligned with the University partnership, so they had a voice and presence. The Admiral's of SE Wales were very good at reaching school leaver level, all the way up, but the small businesses couldn't do that. If there was a joining together in some form of consortium, then that could be a vehicle to help raise the value of working for a small business as well as a corporate for graduates.

The Chair concluded by acknowledging the Members questions and comments, noting this was something that had been spoken about numerous times, in terms of the CCRCD, advertising itself a bit better.

The Principal Democratic and Scrutiny Officer noted that the next meeting of the Committee would be sometime in July, after hearing from respective Councils in relation to who had been appointed

It is **RESOLVED** that Members noted the contents of the report and associated appendices, had provide feedback and suggestions on improvement and agreed that the item would be put on Forward Work Programme for 2022/23, to have update in about 12-18 months' time.

The Chair acknowledged that the Vice-Chair and Cllr V Crick, were not standing for re-election and thanked them for their contributions and wished them both well for the future. The Vice-Chair and Cllr V Crick thanked everybody for their good wishes.

46 Urgent Business

None.

This meeting closed at 10.43 am

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CARDIFF CAPITAL REGION CITY DEAL JOINT OVERVIEW AND SCRUTINY COMMITTEE

27 OCTOBER 2022

WORK PROGRAMME REPORT

REPORT OF THE SERVICE DIRECTOR DEMOCRATIC SERVICES AND COMMUNICATIONS RHONDDA CYNON TAFF COUNTY BOROUGH COUNCIL

AGENDA ITEM: 5

1 PURPOSE OF THE REPORT

- 1.1 The purpose of the report is to provide members of the Cardiff Capital Region City Deal Joint Overview and Scrutiny Committee (CCRCD JOSC) with the opportunity to review and agree its Work Programme for the 2022-23 municipal year

2 RECOMMENDATIONS

It is recommended that Members:-

- 2.1 Review and agree the JOSC Work Programme as attached at **Appendix A**
- 2.2 Consider and determine any other matters that members may wish to scrutinise over this period.
- 2.3 Agree that the Work Programme be reviewed periodically to ensure the items identified for inclusion are relevant and that any additional referrals are incorporated.

3. REASONS FOR RECOMMENDATIONS

- 3.1 It is proposed that Members of the JOSC have the opportunity to consider its work programme and that the proposed work programme allows for an element of flexibility and taking into account any additional consultative documents or legislative matters requiring attention.

4. Background

- 4.1 An effective Work Programme will identify the issues that the JOSC wishes to focus on throughout the year and provide a clear rationale as to why particular issues have been selected, as well as the approach that will be adopted.
- 4.2 The Work Programme will remain flexible and will be revisited at each JOSC meeting with input from Members and officers on suggested topics for consideration.

5. Proposal

5.1. Attached at **Appendix A** is the JOSC Work Programme. It is proposed that the JOSC agrees one item for consideration to each meeting to allow sufficient time for possible training sessions, Work Programme planning, site visits and/or presentations from Officers at CCRC. Members should also consider what further detail they would like the report to detail, including a list of potential questions they wish to be addressed, and invitees to attend the meeting to assist Members in their investigation.

6. Training requirements

6.1 To assist Members in their role as a JOSC Member the Members are requested to consider any training requirements they have in relation to the Cardiff Capital Region City Deal. Scrutiny Officers will develop a schedule of training for JOSC Members which will also remain flexible and brought back to each meeting for consideration and scheduling.

7. Future Meetings

7.1 Members agreed at their previous meeting that meetings of the JOSC should continue on a virtual basis where possible due to the geographical locations of its members. Where a meeting is to take place in person, the regional offices of those Authorities that are part of the CCRC, will be considered.

8 EQUALITY AND DIVERSITY IMPLICATIONS

8.1 There are no Equality and Diversity implications arising from this report and no Equality Impact Assessment is deemed necessary for the purposes of this report.

9 CONSULTATION

- 9.1 The considerations and comments of all members of the JOSC are sought in respect of the draft JOSC Work Programme and it is for Members of the JOSC to propose and agree items for consideration at this Committee

10 FINANCIAL IMPLICATIONS

- 10.1 There are no financial implications as a result of the recommendations set out in the report.

11 LEGAL IMPLICATIONS OR LEGISLATION CONSIDERED

- 11.1 There are no legal implications as a result of the recommendations set out in the report.

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CCRCD DRAFT FORWARD WORK PROGRAMME 2022-23

Date/Time	Overarching Item	Information Requested/Purpose/Rationale	Invited/ In attendance
<p>October 2022</p>	<p>To appoint a Chair and Vice Chair to the CCRCD JOSC</p>	<p>To appoint a Chair and Vice Chair for the 2022-23 Municipal Year</p>	<p>The Service Director, Democratic Services & Communications RCTCBC</p>
	<p>Forward Work Programme 2022-23</p>	<p>To monitor and scrutinise the CCRCD Performance reports</p>	<p>The Service Director, Democratic Services & Communications RCTCBC</p>
	<p>To receive an overview of the work of the CCRCD to date</p>	<p>To monitor and scrutinise work of the CCRCD to date and to focus on areas for improvement</p>	<p>Kellie Beirne Director, Cardiff Capital Region</p>

<p>December 2022</p>	<p>Cardiff Parkway</p> <p>Metro central</p>	<p>The project aims to become a catalyst for growth, contributing to the regeneration of East Cardiff and the wider Cardiff Capital Region by attracting investment and quality, enduring businesses. Scrutiny to monitor it's performance to date.</p> <p>To provide Members with an update on progress on the Cardiff Capital Region investment at Metro Central.</p>	<p>Kellie Beirne Director, Cardiff Capital Region</p>
<p>January 2023</p>	<p>The annual business plan</p>	<p>To monitor the CCRC D business plan and to identify areas for improvement</p>	<p>Kellie Beirne Director, Cardiff Capital Region</p>

<p>February 2023</p>	<p>The newly revised regional and economic growth plan</p>	<p>This Industrial and Economic Plan sets out an ambitious and long-term plan to boost productivity and accelerate economic and inclusive growth in the region. Members are asked to monitor and scrutinise it's performance to date.</p>	<p>Kellie Beirne Director, Cardiff Capital Region</p>
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Training Requirements: -

To review any training requirements that Members feel are necessary throughout the Municipal Year 2022-23

Potential Future Items for consideration:-

- Education
- Marketing
- Graduate Schemes
- Innovation, Research and Business

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New Members Induction 2022

CCR Regional Cabinet



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- What is the City Deal
- City Deal Targets
- ***Podcast Link – CCR in a Nutshell (Kellie Beirne)***
- Priority Sectors and Investment Portfolios
- Portfolio Coverage Map
- Portfolio Investment Overview – Roadmap as at 31/3/22
- Investment Programme Financial Overviews – To date and planned for 22/23
- ***Podcast Link – CCR Investments and Interventions (Rhys Thomas)***
- Governance Map
- Governance Functions
- ***Podcast – Governance and City Deal Structure (Suzanne Chesterton)***
- Useful Links
- Calendar for 2022

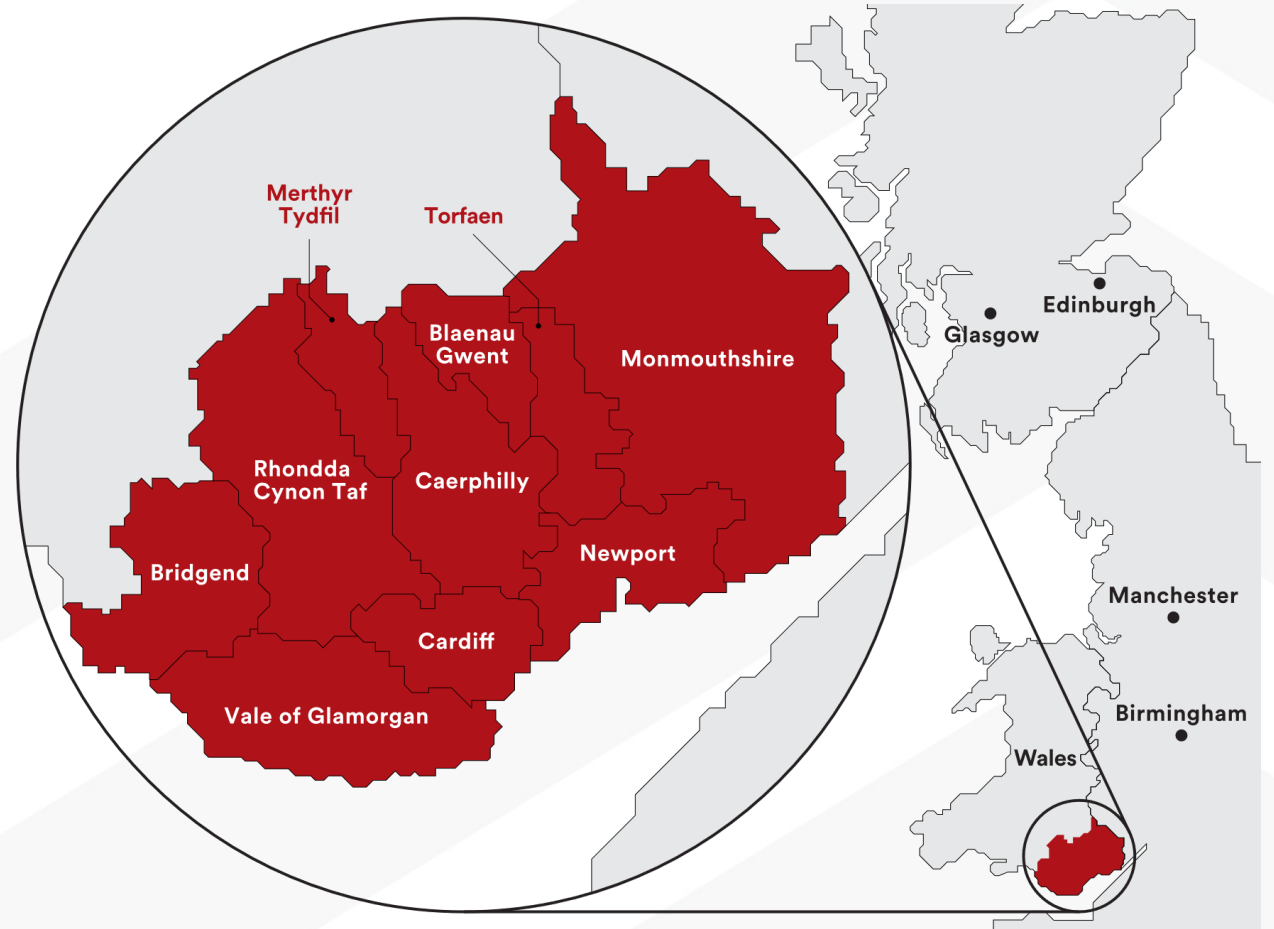
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What is the **Cardiff Capital Region**?

The **Cardiff Capital Region** (CCR) embraces the 10 local authority areas covering South East Wales:

- Blaenau Gwent
- Bridgend
- Caerphilly
- Cardiff
- Merthyr Tydfil
- Monmouthshire
- Newport
- Rhondda Cynon Taf
- Torfaen
- Vale of Glamorgan.



What is the CCR City Deal?



The **City Deal** is a unique programme of collaborative working, passionately committed to being a catalyst for **regional growth** and **sustainable success**.



It represents the **joint commitments** made by the **10 local authorities** in the **CCR**, the **Welsh Government** and the **UK Government**, to unlock **£1.2bn** of collective investment.



Designed to **accelerate economic growth and productivity** through a series of considered targeted **investments** in **skills, infrastructure, innovation**-led scalable projects and priority industry sectors and businesses.



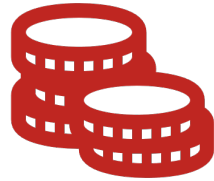
The CCR City deal is governed by the **Regional Cabinet, which consists of the 10 democratically elected leaders** of the 10 partner local authorities. The Regional Cabinet is supported by a number of **Advisory Bodies** which are made up of representatives spanning industry, local government, Higher Education, and third sector. The Regional Cabinet is responsible for the **decisions for all Wider Investment Fund activity**.



Desired Outcome

£4bn

Of additional private sector investment in the region



5%

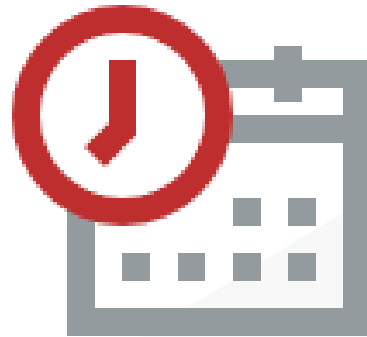
GVA increase

25,000

New jobs



Targets



**BY
2036**



£1.23bn

Total Investment

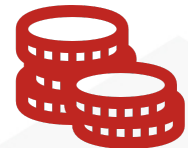


£734m

Ring fenced for Metro Developments

£495m

Available through a wider investment fund



Podcast

“CCR IN A NUTSHELL”

https://soundcloud.com/user-473506905/kellie_beirne_ccr

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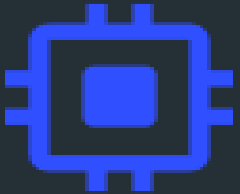
Click to listen to *Kellie Beirne* give a comprehensive overview of our objectives, ethos, delivery focus and investments.



Priority Sectors and Investment Portfolios

Empowering key strengths in the Cardiff Capital Region

PRIORITY SECTORS



COMPOUND SEMICONDUCTORS



FINTECH



CYBER



CREATIVE ECONOMY

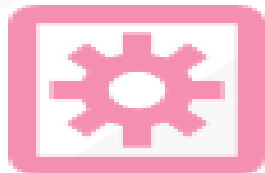


MEDTECH

INVESTMENT PORTFOLIOS



CHALLENGE



SKILLS



INFRASTRUCTURE



INNOVATION

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Investment Portfolio Aims

Innovation

Our innovation programme is aimed at proposals that have unique intellectual properties, potential for market leadership and significant competitive strengths. It also supports propositions that enhance productivity from the foundational economy and stimulate and accelerate growth in our priority sectors – Cyber, Compound Semiconductors, MedTech, and FinTech

Infrastructure

Our infrastructure programme focuses on public sector led and private sector co-investments in significant physical and digital infrastructure projects. These include transport, broadband, housing and sites and premises proposals.

Challenge

Our challenge programme aims to bring together the region's private and public sectors to develop and deliver novel solutions to societal challenges and to provide a route to market for the commercialisation of the solutions.

Skills

Our skills programme is focused on both supporting SME's to recruit quality graduate talent, and in the creation of collaborative initiatives that support the creation of talent pipelines into our priority sectors.

Investment Portfolio Regional Coverage

Our approved investments are pan-regional spanning multiple industry sectors

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A Balanced Portfolio

Infrastructure Investments includes initiatives that span EACH of the 10 LAs

- Metro Plus & ULEV
- Housing Viability Gap Fund
- Strategic Premises Fund
- Metro Central
- Zip World
- Aberthaw Power Station

Challenge Fund / InFuse

- Open to public sector organisations and private sector solution bidders across EACH of the 10 LAs supported by InFuse

Innovation (sector/ organisation specific)

- Creo Medical
- Pharmateligence
- CSC Foundry
- CSconnected
- Fintech Wales
- Media Cymru
- Cyber Innovation Hub

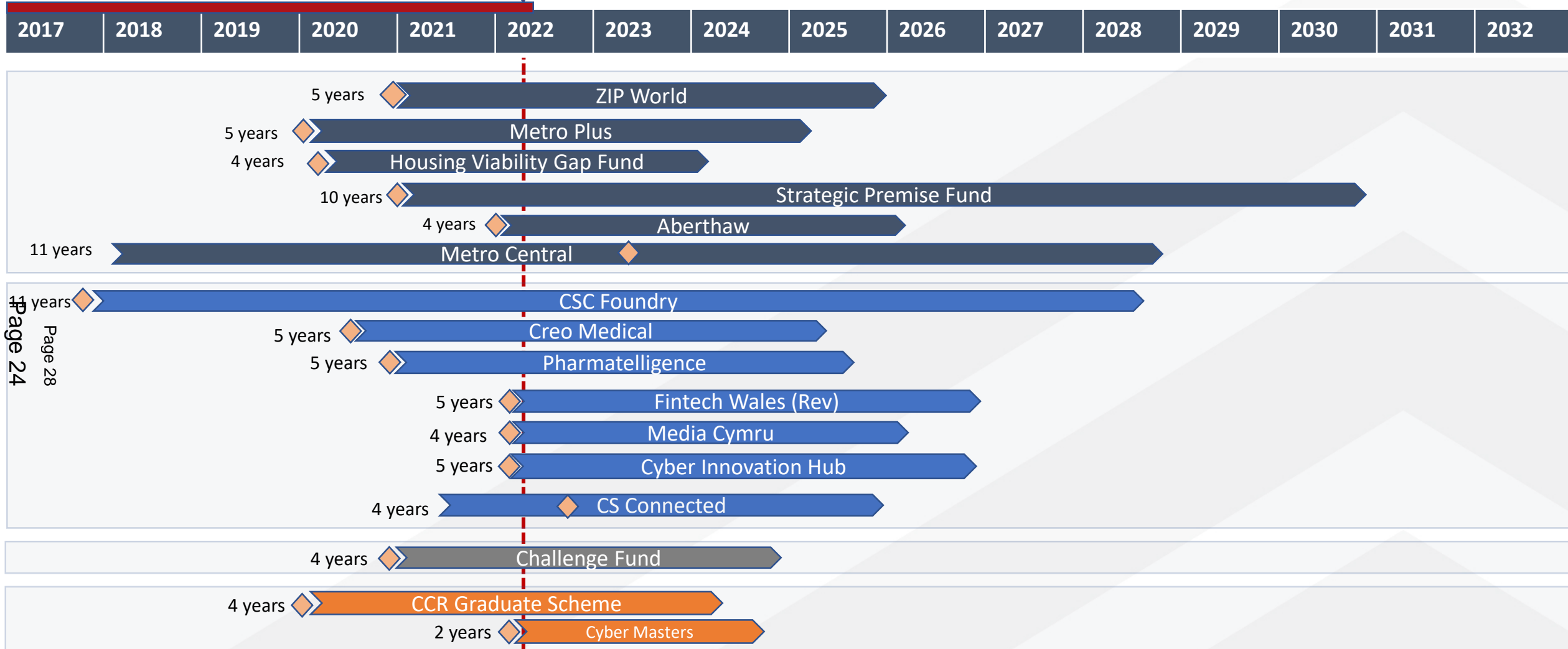
Skills

- Venture Graduate Programme – Open to all 10 LA's
- Cyber Masters

	Compound Semi-Conductors		Life Sciences		Transport / Engineering		Fintech		Cybersecurity & Analytics		Creative Economy		
	Artificial Intelligence		Energy		Skills		Sites & Property		Digital		Innovation		Other

Investment Portfolio Overview - Roadmap as at March 31st 2022

31/3/2022



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Projects/Investments in the Pipeline (FBC yet to be approved)		
Innovation	Skills	Infrastructure
Yoello, Jellagen, Cellesce , Apex		OGI
Innovation Inv Fund,	Academies	

◆ Date of business case approval

Infrastructure	Challenge
Innovation	Skills

Connected.
Competitive.
Resilient.

Investment Programme Position as at 31/3/2022

Programmes	Actual Commitments and Spend £m		Actual Outcomes/Benefits			
	Committed Project Funding Revenue & Capital £m	Actual Drawdown Revenue & Capital £m	Jobs	GVA £m	Leverage £m	Match £m
Innovation	57.87	41.35	1,081	0	67	0.0
Infrastructure	186.41	6.16	110	0	9	0.0
Challenge	10.00	1.08	18	0	0	0.5
Skills	2.74	0.72	114	0	3	0.0
Totals	257.02	49.31	1,323	0	79	0.5

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Investment Programme 22/23 High Level Plan

Considerable scale-up in spend and impact planned for this annual period

Programmes	Commitments and Planned Project Spend £m		Planned 22/23 Outcomes/Benefits			
	Committed Project Funding Revenue & Capital £m	Forecast Drawdown Up to 31/3/23 Revenue & Capital £m	Jobs	GVA £m	Leverage £m	Match £m
Innovation	57.87	2.67	117	140	7.1	5.5
Infrastructure	186.41	33.78	1009	39	36	4
Challenge	10.00	1.8	30		6	
Skills	2.74	0.85	185		4.75	
Totals	257.02	39.10	1,341	179	54	11



Podcast

“CCR Investments and Interventions”

https://soundcloud.com/user-473506905/rhys-thomas_ccr

Click to Listen to ***Rhys Thomas*** talk through our Priority Sectors, our investment focus, available funds funds available plus the impact we hope to make on the region.

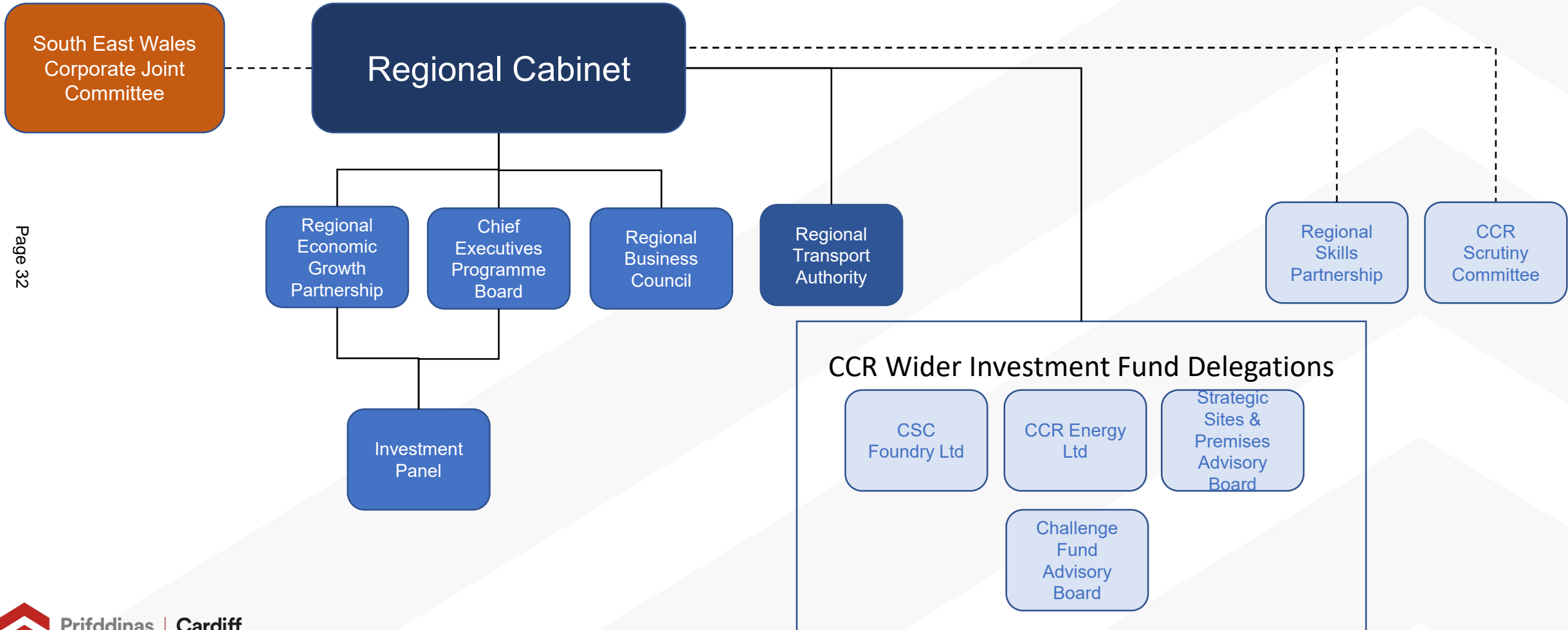


Governance Map

A Visualisation of the Interrelationships Between our Various Boards

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Governance Functions

Board/ Advisory Body	Role and Purpose
Regional Cabinet	The CCR Regional Cabinet is responsible for the leadership, vision and strategic direction for the CCR and is the ultimate decision-making body for the City Deal.
Corporate Joint Committee	The S E Wales CJC is responsible for Strategic Development Planning, Regional Transport Planning and for the promotion of Economic Well Being.
Regional Transport Authority	The CCR RTA is responsible for co-ordinating transport planning and investment across the region and for advising the CCR Cabinet on recommended strategies to achieve transport objectives.
Regional Economic Growth Partnership	The REGP is responsible for advising on matters of Economic Policy Development, and for providing strategic foresight and thought leadership.
Programme Board	The programme Board is a review and consultation board, made up of the 10 Chief Execs and is responsible for providing local authority perspectives.
Investment panel	The Investment panel is responsible for providing advice and guidance on all City Deal investment proposals prior to submission to cabinet.
Business Council	The Business Council is responsible for ensuring that the voice of business is at the heart of CCR's strategy and decision making.
Skills Partnership	The skills partnership is responsible for identifying regional priorities for skills investment, led by the needs of industry.
Scrutiny Board	The joint Scrutiny committee is responsible for the monitoring of the City Deal project activity and for making recommendations to the Regional cabinet on areas for improvement.

Governance Functions

Board/ Advisory Body	Role and Purpose
CSC Foundry Ltd	The CSC Foundry Board is responsible for ensuring the CSC project delivers its planned objectives.
CCR Energy Ltd	CCR Energy is a special purpose vehicle for taking forward the next steps of the Aberthaw project - Site demolition, remediation, and master planning.
Strategic Sites and Premises Advisory Board	The Strategic Sites and Premises Advisory Board has delegated authority for making for decision making via the CCR Director and Lead Portfolio cabinet member on strategic sites and premises fund investments.
Challenge Fund Advisory Board	The Challenge Fund Advisory Board has delegated authority for decision making via the CCR Director and the Lead Portfolio Member on all Challenge Fund investments

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Corporate Joint Committee

Context and Journey to date

1. CJCs were established in Wales April 2021 to carry out certain functions on regional basis (4 CJCs created) in-line with existing City & Growth Deals. These are separate Legal Entities in their own right
2. Commencement Duties start on the 30th June 2022, in respect of (1) Regional Transport Plan, (2) Strategic Development Plan and (3) Wider Wellbeing duties
3. In SE Wales decision taken to Lift & Shift City Deal into CJC to rationalise Governance and deal with a number of CCR challenges which arose from not being a Legal Entity in it's own right
4. In the Summer of 2021, as Transition Plan being executed, a number of technical issues arose around CJC's status for VAT, wider Taxation and other matters (PWLB, Pension Fund etc,)
5. Resolution of Technical matters is being led by WG with UK Treasury Ministers. Progress has been slow and current indications suggest the Autumn of 2022.
6. In the meantime, CCR took decision to implement a 'Bare Minimum Model' to minimise detriment e.g. irrecoverable VAT whilst Technical matters are resolved
7. Bare Minimum has a limited shelf life and not being able to transition to full Lift & Shift Model is giving rise to further challenges e.g. more CCR decisions and companies set-up (so harder to unwind), Commencement Duties, CJC Standing Orders and setting-up sub-committees
8. 3 Options to progress are being considered and a decision will be sought in June on the best way forward

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Podcast “Governance Structure”

<https://soundcloud.com/user-473506905/suzanne-chesterton>

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Listen to ***Suzanne Chesterton*** talk through the History and Structure of the City Deal plus the Roles and Responsibilities of the core governing and advisory **bodies**



Useful Links

Collateral	Link	Description
Our Websites	Cardiff Capital Region - Re-energising our Region, Reshaping our Future	Main CCR Website
	Venture - Find Your Future (venturewales.org)	Dedicated Skills and Talent hub branded “Venture”. This website is the main recruitment / engagement window for the Venture Graduate Programme but also covers niche skills programmes such as Cyber Masters and Infuse.
Page 33 Key Documents	Cardiff Capital Region Challenge Fund	Dedicated Challenge Fund website which also contains an interactive chat room to encourage engagement and dialogue.
	CCR STRATEGIC BUSINESS PLAN 2021-2026 (cardiffcapitalregion.wales)	5 year Strategic plan agreed in Dec 2020 for the 21-26 period in accordance with the Joint Working Agreement
	item-4-abp.pdf (cardiffcapitalregion.wales)	22/23 Annual Business Plan containing updated vision, mission, values, goals and 22/23 Objectives and milestones. This plan was approved by Cabinet on 31/1/22
	ccr-reimagining-our-region-final.pdf (cardiffcapitalregion.wales)	An E book written to mark the successful gateway review that looks back 5 years and narrates the progress made in establishing firm foundations and looks forward to the next 5 years outlining future ambitions and intent.
	ccr_mar-2021-investment-prospectus.pdf (cardiffcapitalregion.wales)	A publication written to articulate the big investment propositions deemed necessary to enable us to become a Connected, Competitive, Resilient Region and fulfil our economic and social aspirations
	investment-propsectus-appendix-1-passenger-rail-vision-english.pdf (cardiffcapitalregion.wales)	Outlines a future Passenger Rail Vision to provide focus for future Regional Transport Planning

Useful Links

Collateral	Link	Description
Policy Frameworks	ccr-industrial-and-economic-growth-plan-english.pdf (cardiffcapitalregion.wales)	<p>First regional economic and industrial growth plan (REIP). This will soon be superseded by a new, updated plan that is cognissant of both the evolving political and economic landscape and the evolution of our own thinking and activity.</p>
	ccr-investment-framework.pdf (cardiffcapitalregion.wales)	<p>As above, this represents the first iteration of our investment strategy and will be refreshed later this year with an investment framework that is aligned to both the new REIP and our evolving operational plans and processes.</p>
Publications <small>Page 34 Page 38</small>	ccr-newsletter-q1-spring-2022-1.pdf (cardiffcapitalregion.wales)	<p>These 4 quarterly newsletters give an easy to digest summary of all the key things that happened within the City Deal team and across the portfolio. They compliment and enhance our more functional quarterly reporting.</p>
	ccr-newsletter-q4-2021-22-con-1-4.pdf (cardiffcapitalregion.wales)	
	ccr-newsletter-q3-2021-1-3.pdf (cardiffcapitalregion.wales)	
	ccr-newsletter-q2-2021-final.pdf (cardiffcapitalregion.wales)	
	ccr-curated-content-jan-to-march-2022.pdf (cardiffcapitalregion.wales) venture-news-quarterly-curation-jan-to-march-2022.pdf (cardiffcapitalregion.wales)	

Calendar for 2022

Current arrangements for the remainder of 2022

June

- Challenge Fund Advisory Board
- Regional Cabinet Briefing (Private)
- Regional Economic Growth Partnership
- Programme Board
- Investment Panel
- Regional Business Council
- Challenge Fund Strategy Board
- Sites & Premises Board
- Regional Cabinet & AGM (Public)
- CJC

July

- CSC Foundry
- Investment Panel
- Regional Skills Partnership
- Regional Cabinet Briefing (Private)
- Regional Cabinet (Public)

August

- No Meetings

September

- Regional Transport Authority Briefing
- Regional Cabinet Briefing (Private)
- Regional Economic Growth Partnership
- Programme Board
- Investment Panel
- Regional Business Council
- Regional Transport Authority Board
- Regional Skills Partnership
- Regional Cabinet (Public)
- Sites & Premises Board

October

- Challenge Fund Advisory Board
- Investment Panel
- Challenge Fund Strategy Board

November

- Regional Economic Growth Partnership
- Programme Board
- Investment Panel
- Regional Business Council
- Regional Cabinet Briefing (Private)
- CSC Foundry
- Regional Skills Partnership
- Regional Transport Authority Briefing
- Regional Cabinet (Public)

December

- Sites & Premises Board
- Investment Panel
- Regional Transport Authority Board

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